ONE COMMUNITY / ONE VISION

KANSAS CITY MISSOURI POLICE DEPARTMENT
2011 ANNUAL REPORT
KANSAS CITY, MISSOURI DATA

MISSION / VISION STATEMENTS

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FINAL ROLL CALL

ACKNOWLEDGEMENTS

POPULATION: 459,787

LAND AREA: 319 Square Miles

ROADWAYS: 5,282 Miles

PARK LANDS: 11,800.58 Acres
It is my pleasure to present to you the 2011 Annual Report of the Kansas City Missouri Police Department.

I was humbled to be sworn in as the 44th chief of this department in 2011. My goals are to reduce crime and build community relationships. To that end, I updated the department’s vision statement, which now says our vision is, “To make Kansas City and the metropolitan area the safest community in the nation as a result of the efforts of the Kansas City Missouri Police Department and its many partners.” This reflects the commitment to fighting crime in the entire region and the importance of relationships with others.

“One Community / One Vision” has become our motto. We reached out to the public by holding community forums both to select the new police chief and to give other commanders and me input after I was in office. We saw the benefits of building these relationships as more citizens cooperated with police, giving us the information integral to solving crimes and making safer neighborhoods.

The KCPD made significant strides toward fighting crime in 2011, which you will see reflected in our crime statistics on page 31. These crimes have fallen for many years now and continued to do so in 2011. Overall crime fell 6.0 percent, with violent crime down 1.6 percent and property crime down 6.9 percent.

Technological accomplishments in 2011 will make it easier to continue this trend, including a new 911 center and radio system, a new criminal justice information system, and the implementation of e-ticketing and a new mobile DUI enforcement center.

While technology is vital, relationships are the core of our police work. KCPD provided mutual aid to a city more than 150 miles away after a devastating tornado. Our graduating Police Academy class spent 90 days on foot patrol to better connect with the citizens we serve and let those who commit crimes know their behavior will not be tolerated. I hope you find the 2011 Annual Report informative and enlightening.
According to Missouri Statute, the Board of Police Commissioners has the responsibility of providing police service to citizens of Kansas City, Mo.

• With the exception of a period from 1933 to 1939, the Police Department has been controlled by a board of Police Commissioners since its 1874 inception.
• Board members are appointed by the governor of Missouri and must be Kansas City residents.
• They serve four year terms.
• The fifth member of the Board is the Mayor of Kansas City, by virtue of elected office.
• The Secretary/Attorney is appointed by the Board.

The Kansas City Missouri Police Chaplains play an important role within the department by offering spiritual support to department members and their families. They also lead department members in prayer prior to and or following all major department events and ceremonies.
The Kansas City Missouri Police Department’s organizational structure on December 31, 2011.
CHIEF CORWIN RETIRES

Police Chief retires
Chief James D. Corwin retired on Sept. 16 after 32 years of service, seven of them as chief. Hundreds of people came to his retirement ceremony at the Kansas City Regional Police Academy, and the Board of Police Commissioners passed a resolution naming the Academy’s auditorium after him.

Chief named for interim
Deputy Chief Cheryl Rose was appointed Chief of Police from Sept. 19 to Oct. 13.

New Police Chief appointed
The Board of Police Commissioners selected Deputy Chief Darryl Forté as the new Chief of Police from among five finalists after an extensive national search. Forté was sworn in on Oct. 13. He is the department’s first African-American chief.
Meeting with our community

More than 350 people came to the community forum Nov. 19th in Midtown to meet with various Kansas City Police Department elements, ask questions and voice concerns. The event was structured so community members could speak one-on-one with commanders and officers as well as Chief Forté.

Representatives of multiple KCPD units were at tables to speak with the public. Some of those units included Homicide, Narcotics and Vice Division, Human Resources Recruiters, and each patrol division station. Residents asked questions and shared their concerns about public safety and quality-of-life-related issues.

Chief Forté also asked community members who had specific public safety problems they wanted to see addressed to sign a “Community Partnership Agreement” with the KCPD. This contract outlined the mutually agreed upon action steps to be taken by police and residents to address the issue.

“We have a shared responsibility – both police and community members – for resolving problems.”

“It says we have a shared responsibility and individual accountability – both police and community members – for resolving problems,” Chief Forté said.

This was the first of several community forums Chief Forté hopes to conduct.
The Executive Services Bureau is responsible for administering the department’s financial processes, capital projects, supporting elements as well as managing and maintaining the department’s facilities.

Newly renovated 911 call center opens

In the 16 years since KCPD last upgraded its 911 Call Center and radio system, 252 million more Americans got cell phones and internet use jumped from 1 out of 5 Americans to 4 out of 5, according to the U.S. Census Bureau.

In other words, a technological upgrade was needed. After 11 months of renovations, the 911 Call Center came into the 21st Century with a grand re-opening on Oct. 27. The upgrades were to accommodate the new city-wide radio system, which went live Nov. 9.

Their newly remodeled center was a welcome change. Because call-takers and dispatchers have to stay at their stations for such extended periods of time, Assistant Manager Jeanie Rast said they gave a lot of attention to features that would increase staff comfort. The consoles now raise and lower at the touch of a button, so dispatchers can stand and work if they choose. Each spacious console also has custom-made new chairs and heat panels in case staff get cold. The center also has a new video system that allowed dispatchers to see live feed through KC Scout Traffic Cameras, security cameras set up throughout the city, weather reports, news broadcasts and more so they could better support officers in the field. The remodel was funded by the Public Safety Sales Tax approved by voters in 2002.

Communications Unit Manager Steve Hoskins said the best upgrade was the ability to communicate more readily with other law enforcement.

With the old system, police could not easily communicate with neighboring law enforcement agencies. KCPD’s dispatchers had to call other agencies’ dispatchers and have them relay that information to their officers on their own radio system.

“We will have interoperability with our sister agencies,” Hoskins said. “Now we have the availability to work an incident together anywhere from western Johnson County to eastern Independence with the shared resources we’ll have available.”

To celebrate the new 911 Call Center and demonstrate KCPD’s call volume, police tweeted every call that officers were dispatched to between 11 a.m. and noon Oct. 27 on the police department’s Twitter account, @kcpolice.

“Now we have the availability to work an incident together... with the shared resources we’ll have available.”

“Now we have the availability to work an incident together... with the shared resources we’ll have available.”

“The Fleet Operations Unit’s Body Shop Section volunteered their time to turn a decommissioned patrol car into the department’s new show vehicle. They used donated paint, and an airbrush artist donated his talents for some of the art. The car is taken to community events and festivals to build rapport with residents.”

The Fleet Operations Unit’s Body Shop Section volunteered their time to turn a decommissioned patrol car into the department’s new show vehicle. They used donated paint, and an airbrush artist donated his talents for some of the art. The car is taken to community events and festivals to build rapport with residents.

“Now we have the availability to work an incident together... with the shared resources we’ll have available.”
The Administration Bureau provides administrative support to the entire Department through information technology, recordkeeping and human resources functions.

Eliminating the need for paper tickets

Kansas City became the first major municipality in the nation in which the city’s criminal justice system is paperless from the time an officer gives a ticket to the time the case reaches its final disposition in court.

This system went live August 29 in conjunction with Municipal Court. City officials estimated it would save $1 million each year.

Violators got a receipt-like ticket and could pay their fine online in as little as 24 hours. Deputy Chief Rose said officers have been able to issue e-tickets in as little as two minutes. Police write 320,000 tickets annually that go to Municipal Court.

“No longer will someone at Municipal Court struggle to read an officer’s handwriting, and no more hand-carrying stacks of tickets,” Deputy Chief Rose said at the launch ceremony.

Electronic ticketing eliminated triplicate paper citations with carbon paper and replaced them with handheld devices that immediately and electronically transfer all the violation information to Municipal Court.

The handheld devices officers use for e-ticketing also scan barcodes on the back of violator’s driver’s licenses and automatically enter all of that person’s identifying information, so the officer doesn’t have to type it in.

The electronic ticketing project was completed within one year and on budget, Major Diane Mozzicato said. The KCPD project team – including Mozzicato, Captain Greg Volker, Sergeant Jay Colmar, and Officers Mike Grigsby and Angeles Huth – trained nearly 1,500 department members how to use the technology.

E-ticketing is estimated to save taxpayers $1 million each year.
The Investigations Bureau is responsible for the investigation of crime and narcotics enforcement. It also oversees the Kansas City Regional Crime Laboratory.

Deputy Chief Randall Hundley

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International attention on missing baby

The disappearance of a 10-month-old baby from a Northland home on Oct. 2 brought international attention to the Kansas City Missouri Police Department. The parents of Lisa Irwin told police someone broke into their home and abducted the infant while she was sleeping. Despite extensive investigation and searching, the baby was not located.

Waldo rapist charged

Twenty-two charges were filed Feb. 16 in the rapes that occurred in the Waldo neighborhood from fall 2009 to early 2010. Detectives, crime lab personnel and prosecutors worked months to build a strong case against 53-year-old Bernard Jackson. He also was charged with multiple sexual assaults in the same area in the early 1980s and had been in custody since May 2010.

Kansas City Police devoted more than 10,000 hours to the case. They investigated 955 tips and wrote more than 1,000 reports that totaled 10,000 pages. The Sex Crimes Section, Crime Lab, Narcotics and Vice Division, Perpetrator Information Center, patrol officers and countless others came together to find the suspect and quell the fear that had overtaken the community.

The TIPS Hotline received 732 tips about the Lisa Irwin disappearance in 2011.
“The average graduate of the Police Athletic League/Upper Room Inc. Academic Summer Camp improved his or her reading skills by two grade levels.”

Police Athletic League, Upper Room Inc. reach kids with Academic Summer Camp

The Police Athletic League celebrated the academic success of more than 100 inner-city children through their new partnership with the Upper Room program at a graduation ceremony August 5. Students going into first through eighth grades were honored for their intensive work to raise their reading levels over the summer.

“We wanted them here for the kids in the PAL community,” said Sergeant Martin Cobbinah, a supervisor of KCPD’s PAL program. A total of 107 children registered for the program at the PAL Center. The students spent 10 hours in the camp each weekday, first working with certified teachers and volunteer tutors on reading and some math. After a provided lunch, children engaged in a variety of fun and cultural activities. Most children in the Upper Room Summer Academic Camp increased their reading skills by one to two grade levels, Sergeant Cobbinah said.

The program was funded by the Upper Room, which is a non-profit organization providing high-quality out-of-school education programs to low-income families in the urban areas of Kansas City, Mo., and Kansas City, Kan.

Kansas City’s probationary officers got to meet two Philadelphia officers and a Philadelphia deputy police commissioner to discuss the program with them. One officer told them the project made him a better cop. The Philadelphia officers also told KCPD’s new officers they should prepare to walk six to seven miles a day and go through several pairs of shoes.


The University of Missouri-Kansas City studied what happened to crime in the foot patrol areas and how the project will affect the new officers later in their careers.

Academy prepares grads for foot patrol

The Kansas City Regional Police Academy prepared the graduates of Entrance Officer Class 143 for a different kind of assignment after their break-in period: foot patrol.

The probationary officers started the Foot Patrol Project in the beginning of August and were assigned in pairs for 90 days to patrol two areas in Central Patrol Division and two in East Patrol Division — the divisions in which 87 percent of Kansas City’s crime takes place. The program is based on one developed by the Philadelphia, Pa., Police Department, which reduced crime in targeted areas there by 23 percent.

The program was funded by the Upper Room, which is a non-profit organization providing high-quality out-of-school education programs to low-income families in the urban areas of Kansas City, Mo., and Kansas City, Kan.

“The average graduate of the Police Athletic League/Upper Room Inc. Academic Summer Camp improved his or her reading skills by two grade levels.”
The Patrol Bureau is the largest bureau in the department and is responsible for responding to 911 calls for service, taking reports from victims of crime, providing tactical support, enforcing traffic laws, and investigating property crimes.

Deputy Chief Cheryl Rose

Officers deployed to the streets of Joplin

More than 100 KCPD officers and civilian employees deployed to Joplin, Mo., over the course of three weeks to provide mutual aid after the city was devastated by a tornado May 22.

The EF-5 twister killed more than 160 people in Joplin, which is 150 miles south of Kansas City. In addition to providing security and police services, KCPD helped protect President Barack Obama when he visited Joplin to survey the damage.

Deputy Chief Cheryl Rose

DUI bus

The Kansas City Missouri Police Department unveiled the new Mobile DUI Enforcement Center (MDEC) at a news conference March 15. The vehicle was funded by a grant from the Missouri Department of Transportation and rolled out just before a statewide crackdown on drunk driving during the St. Patrick’s Day holiday.

Kansas City, Mo., significantly led the state in alcohol-involved crashes, alcohol-involved fatal crashes and alcohol-involved serious injury crashes. The $395,000 Mobile DUI Enforcement Center allowed police to combat drunk drivers at sobriety checkpoints and other impaired driving enforcement operations. Officers will be able to process up to five impaired drivers at once and administer breath alcohol tests.

The MDEC replaced a 24-year-old recreational vehicle KCPD had been using as a command post at sobriety checkpoints.

“The Mobile DUI Enforcement Center will serve our citizens for many years to come, combating the scourge of impaired drivers.”

Police also took the MDEC to community events for the public to tour.

Deputy Chief Cheryl Rose

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Central Patrol Division

The Special Operations Division serves the entire city. The Division includes the Traffic Enforcement Unit, Traffic Investigations Unit and Patrol Support Unit.

Central Patrol covers 17 square miles and has a population of 61,521.

Metro Patrol Division

Metro Patrol covers 35 square miles and has a population of 89,799.

East Patrol Division

East Patrol covers 45.5 square miles and has a population of 82,588.

North Patrol Division

North Patrol covers 84.8 square miles and has a population of 67,553.

South Patrol Division

South Patrol covers 63.0 square miles and has a population of 68,791.

Shoal Creek Patrol Division

Shoal Creek Patrol covers 74.6 square miles and has a population of 89,538.
Detective Donie Spaeth participated in the Special Olympics Polar Plunge as the first KCPD Super Plunger, jumping into a frozen lake 24 times in about 20 hours, raising $3,085.

Bernard Jackson (Waldo Rapist) was charged with 22 felonies in connection with five rapes in the Waldo neighborhood from 2009-2010. He previously had been charged in other cold case rapes from 1983 and 1984. More than 150 department members worked on the investigation.

The Homicide Unit was reorganized to form four homicide squads, each containing 8 detectives and 1 sergeant. The Murder Squad rotation also was reduced to a 2-week rotation from a 4-week rotation. The Homicide Unit Cold Case Squad was reduced and combined with detectives from the Sex Crimes Cold Case Squad to form the new Violent Crimes Division Cold Case Squad.

The Board of Police Commissioners voted to extend mandatory law enforcement retirement from 30 to 32 years of service, revising a policy first instituted in 1956.

The International Association of Chiefs of Police recognized KCPD’s use of social media by featuring them as a case study for other departments to model after. IACP lauded the department’s use of different social media platforms for different purposes.

The 90-day Foot Patrol project put the recent 17 graduates of the Police Academy on foot in four areas of town hit hardest by crime. UMKC studied the project to see how it affected officer skills and crime rates.

Chief James Corwin retired after 32 years of service, 7 of them as chief. Cheryl Rose was named Interim Chief of Police.

Chief Forté hosted the first quarterly community forum for residents to ask officers and commanders questions and voice their concerns. More than 350 people attended the event.

Officers in Shoal Creek and North Patrol divisions conducted Operation Safe Holiday, warning residents not to leave their cars running unattended, passing out crime prevention tips at shopping centers and conducting warrant sweeps of property crime suspects.
In addition to the 109 murders, the city also recorded five homicides as justifiable, to total 114 homicides.

Beginning in 2008, Part II clearance rates – with the exception of non-aggravated assault – were not submitted to the state of Missouri and therefore are not included in this report.

* The Offenses by Division statistics are calculated using National Incident-Based Reporting System (NIBRS) statistics, while the Total Offenses statistics are calculated using Uniform Crime Reporting (UCR) statistics. The FBI states the following about the difference: "The NIBRS has much more detail in its reporting system than the traditional Summary reporting system. ... In the Summary reporting system, the "Hierarchy Rule" governs multiple offense reporting. If more than one crime was committed by the same person or group of persons and the time and space intervals separating the crimes were insignificant, then the crime highest in the hierarchy is the only offense reported. However, in the NIBRS, if more than one crime was committed by the same person or group of persons and the time and space intervals were insignificant, all of the crimes are reported as offenses within the same incident. For more information about the similarities and differences of NIBRS and UCR, go to www.fbi.gov/about-us/cjis/ucr/frequently-asked-questions/nibrs_faqs.

**Response times are the median for each division.**

<table>
<thead>
<tr>
<th>DIVISION</th>
<th>PRIORITY 1</th>
<th>PRIORITY 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>Central</td>
<td>6.78 min.</td>
<td>8.35 min.</td>
</tr>
<tr>
<td>Metro</td>
<td>7.63 min.</td>
<td>9.28 min.</td>
</tr>
<tr>
<td>East</td>
<td>7.48 min.</td>
<td>9.13 min.</td>
</tr>
<tr>
<td>North</td>
<td>9.10 min.</td>
<td>11.03 min.</td>
</tr>
<tr>
<td>South</td>
<td>9.35 min.</td>
<td>10.88 min.</td>
</tr>
<tr>
<td>Shoal Creek</td>
<td>9.60 min.</td>
<td>12.13 min.</td>
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**Priority Calls by Division**

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**City-Wide Calls**

**Priority 1**

7.65 MIN.

**Priority 2**

9.48 MIN.

**Wireless vs Landline Calls**

78.9% CALLS FROM WIRELESS

**Response Times**

**Total Call Volume**

<table>
<thead>
<tr>
<th>Year</th>
<th>Calls</th>
</tr>
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<tbody>
<tr>
<td>2011</td>
<td>843,312</td>
</tr>
<tr>
<td>2010</td>
<td>892,283</td>
</tr>
<tr>
<td>2009</td>
<td>881,214</td>
</tr>
</tbody>
</table>

**Wireless vs Landline Calls**

- **Wireless Calls**:
  - 2011: 670,162
  - 2010: 700,228
  - 2009: 680,327

- **Landline Calls**:
  - 2011: 173,150
  - 2010: 192,055
  - 2009: 190,887

**911 Calls by Division**

- **911 Non-Emergency Calls**:
  - 2011: 237,392
  - 2010: 243,067
  - 2009: 247,035

- **911 EMS Calls**:
  - 2011: 47,815
  - 2010: 53,047
  - 2009: 56,414

**911 Dive Calls**:

- 2011: 14,185
- 2010: 14,312
- 2009: 14,500

**911 Fire Calls**:

- 2011: 14,185
- 2010: 14,312
- 2009: 14,500

**911 Wire Calls**:

- 2011: 47,815
- 2010: 53,047
- 2009: 56,414
FATAL CAR CRASHES

Checkpoints conducted: 29
Vehicles checked: 13,040
DUI arrests made: 406

TRAFFIC VIOLATIONS

Hazardous moving violations: 58,674
Non-hazardous moving violations: 77,730
Parking violations: 48,685
Red light camera violations: 34,276

Total Traffic Violations: 219,365

HOMICIDES

Total Homicides: 114

Argument: 24
Unknown: 46
Domestic Violence: 14
Drug-Related: 2
Robbery: 11
Self-Defense: 9
Accidental: 2
Retaliation: 6

Gun: 102
Stabbing: 7
Asphyxiation: 1
Trauma: 1
Strangulation: 1
Blunt Force: 1
Unknown: 7

MEANS OF ATTACK

BY AGE

BY RACE AND GENDER

Driver: 22
Passenger: 16
Pedestrian: 17
Motorcycle: 11

TOTAL 60 FATAL CRASHES 66 RESULTING DEATHS

TRAFFIC CHECK POINTS

TRAFFIC VIOLATIONS
/ AWARD RECIPIENTS

/ Medal of Valor
Officer Jonathan Beatt
Officer Jonathan Hall
Officer Chad Pickens
Sergeant James Schulte
Detective Maggie McGuire
Officer Michael Merino
Detective Steven Morgan
Officer James Payton
Retired Supervisor Yolanda Perry
Detective Franklin "Tow" Reaves
Officer Rhonda Schulte
Officer Todd Sikora
Detective Paul Thigges
Officer Bryan Truman

/ Distinguished Service
Officer Charles Barbara
Officer David Bodenhamer
Officer Christopher Carletta
Officer Travis Corum
Sergeant Patrick Foster
Officer Michael Jones
Officer Walton Mulloy
Officer Tody Sicks
Officer Kori Smeaka
Sergeant Eric Stokar

/ Special Unit Citation
Career Criminal Squad
Central Patrol Property Crimes Section
Drivers Training Section
East Patrol Division Watch III
Fleet Operations Unit
Homeland Security/STAR Unit
Horrible Cold Case Squad
North Patrol Division Watch II (410 Sector)
North Patrol Division Watch III
Planning & Research Division
Sex Crimes Cold Case Squad
South Patrol Property Crimes Section
Street Crimes Unit Under-Cover Squad
Supervisor School Development Team
Tactical Response Team 1 (2)

/ Lifesaving Award
Sergeant Thomas Clark
Officer Steven Downin
Officer Sebastian Harritt
Officer Christine Ludwig
Officer Derek Merrill
Officer Scott Mullen
Officer Annamarie Occhipinti
Deputy Chief Cyril Ritter
Officer Matthew Stillman
Officer Troy Taff
Officer Rebecca Tuman-Frates
Officer Michael Vujce
Officer Michael Ward

/ Certificate of Commendation
Officer Bonita Cannon
Dr. Luis Cordoba
Officer Chad Femrick
Officer Joel Godfrey
Officer Doug Harr
Officer Christine Ludwig
Reverend John "Modest" Miles
Officer Kenny Miller
Officer Frank Ronsdale
Sergeant Derek Robert
Officer Noah Sigall
Officer Timothy Trost
Officer Brian Vikerson
Officer Mechelle Bicknell
Officer查德·芬威克
Officer Joel Godfrey
Officer Doug Harr
Officer Christina Ludwig
Reverend John "Modest" Miles
Officer Kenny Miller
Officer Frank Ronsdale
Sergeant Derek Robert
Officer Noah Sigall
Officer Timothy Trost
Officer Brian Vikerson
Officer Mechelle Bicknell

/ Meritorious Service Award
Officer Jason Corby
Sergeant Cindy Cotterman
Officer Michael Glass
Detective Chad Harriman
Officer Darryl Hipsher
Detective Craig Hortz
Officer Walter Johnson
Officer Ann Malnar
Detective Patricia Mammel
Detective Maggie McGuire
Officer Michael Merino
Detective Steven Morgan
Officer James Payton
Retired Supervisor Yolanda Perry
Detective Franklin "Tow" Reaves
Officer Rhonda Schulte
Officer Todd Sikora
Detective Paul Thigges
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Officer Frank Ronsdale
Sergeant Derek Robert
Officer Noah Sigall
Officer Timothy Trost
Officer Brian Vikerson
Officer Mechelle Bicknell

/ Years of Service
Chief of Police James D. Corwin
31
OCC Supervisor Tammy L. Jarowitz
31
Sergeant Joel E. Hudson
30
Detention Facility Office Frederick J. Lemmon
30
Master Patrol Officer Terry R. Davis
29
Administrative Assistant Lisa Holaday
29
Sergeant Peter Schilling
29
Sergeant David Bernard
28
Sergeant Ricky Rap
28
Lieutenant Colonel Cyril Ritter
28
Master Patrol Officer Donald Treece
27
Officer Randall Vestal
27
Master Patrol Officer Charles Ponch
26
Officer James P. Shea
26
Master Patrol Officer Ronald J. VanHoedek
26
Officer Amelia A. Hall
25
Officer Douglas F. Ousley
25
Officer Jeffrey Stockdale
25
Officer Walton Mulloy
24
Detective Robert Bilem
16
Computer Services Analyst Mujtaba H. Khandwala
15
Officer Keli L. Theison
15
Detention Facility Officer Christopher Wipperman
11
Building Operations Technician Nancy A. Jimmerson
10
Administrative Assistant Marquita McIntosh
10

/ RETIREMENTS

/ Years of Service
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Administrative Assistant Marquita McIntosh
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**FINAL ROLL CALL**

This page contains the names of officers who served in various capacities within the Kansas City Missouri Police Department from 1881 to 1992. Each name is followed by the year of their service and their area of assignment.

**NON-DUTY DEATHS OF ACTIVE MEMBERS**

Detective Garry W. Wantland passed away January 12, 2011. He was assigned to the Intelligence Unit. Detective Thomas Mahoney passed away January 27, 2011. He was assigned to Shoal Creek Property Crimes Section. Master Patrol Officer Diane Engebretson passed away September 21, 2011. She was assigned to North Patrol Division. Auxiliary Service Volunteer Betty Dorrell passed away November 24, 2011. She was assigned to the Records Unit.

**ACKNOWLEDGEMENTS**

The 2011 Annual Report is produced by the Media Unit. Kansas City Missouri Police Department

Captain Steven Young, Commander

Sergeant Stacey Graves, Supervisor

Officer Darin Snapp


Cover Photography by: Major Rich Lockhart

Design & Layout by: Cathy Williams, Research & Development Division, and Lynsay Holst

In memory of the victims of the 2011 Joplin tornado.